



# Budget Workshop

Fiscal Year 2014-15

Board of Directors' Meeting

May 12, 2014

# Budget Themes

- Budget is balanced
- Budget in accordance with the Board and CEO goals
- Budget in accordance with the Strategic Plan
- Budget within the financial constraints of the Comprehensive Business Plan
- Budget in accordance with the objectives of the M2020 Plan

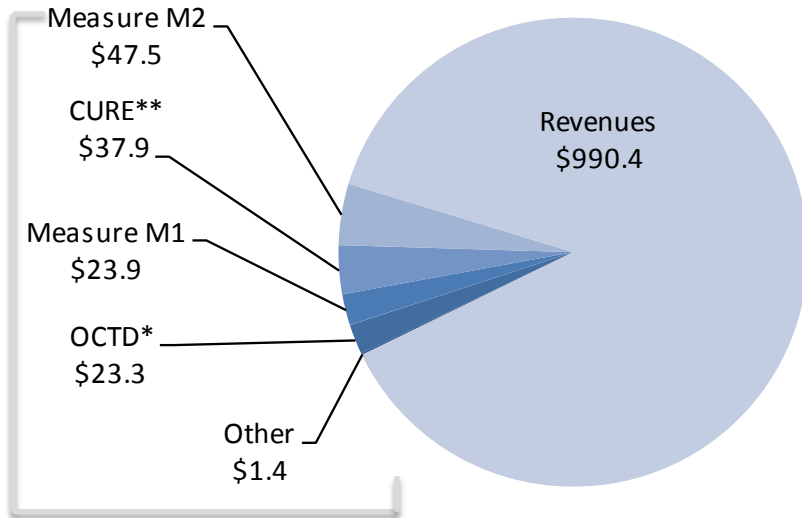
# Major Initiatives

- Sustain bus service levels
  - Bus procurements
- Sustain rail service levels
- M1 closeout
- M2 continuation
- 91 Express Lanes meeting objectives

# Budget Overview

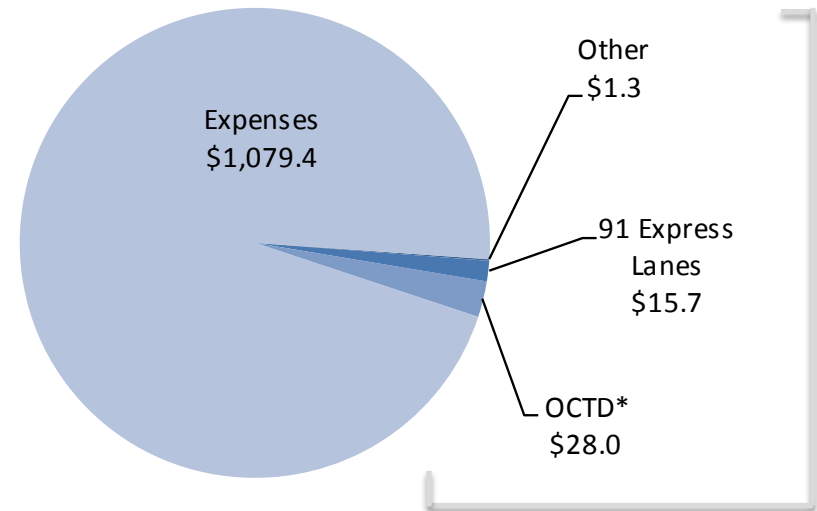
Use of Prior  
Year  
Designations  
\$134.0

## Source of Funds \$1,124.4 million



## Use of Funds \$1,124.4 million

Designations  
\$45.0



\*Orange County Transit District (OCTD)

\*\*Commuter and Urban Rail Endowment (CURE)

# Budget Sources & Uses

In Millions	FY 2013-14	FY 2014-15	Change	
<b>Sources</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>\$</b>	<b>%</b>
Revenues	\$ 954.1	\$ 990.4	\$ 36.3	3.8%
Use of Prior Year Designations	306.8	134.0	(172.8)	-56.3%
<b>Total Revenue / Use of Designations</b>	<b>\$ 1,260.9</b>	<b>\$ 1,124.4</b>	<b>\$ (136.5)</b>	<b>-10.8%</b>
<b>Uses</b>				
Salaries and Benefits	\$ 155.1	\$ 155.7	\$ 0.6	0.4%
Services and Supplies	344.5	344.1	(0.4)	-0.1%
Contributions to Other Agencies	392.2	243.5	(148.7)	-37.9%
Debt Service	36.2	34.7	(1.5)	-4.1%
Capital	285.1	301.4	16.3	5.7%
Designations	47.8	45.0	(2.8)	-5.9%
<b>Total Expenditures / Designations</b>	<b>\$ 1,260.9</b>	<b>\$ 1,124.4</b>	<b>\$ (136.5)</b>	<b>-10.8%</b>

# Revenues

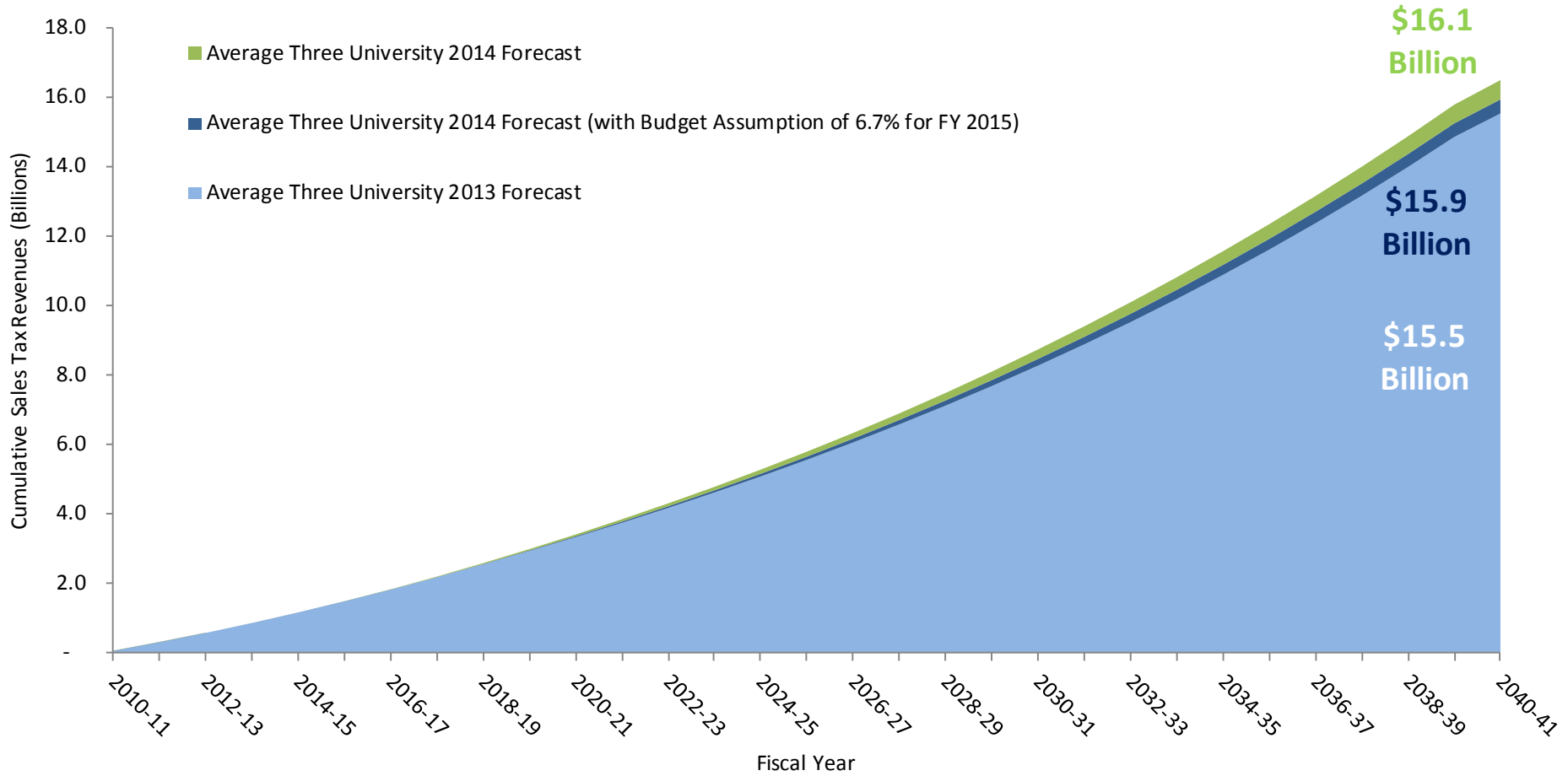
In Millions	FY 2013-14	FY 2014-15	Change	
Sources	Approved	Proposed	\$	%
	Budget	Budget		
Federal Grants	\$247.1	\$309.6	\$62.5	25.3%
M2 Local Transportation Authority 1/2 Cent Sales Tax	283.2	301.8	18.6	6.6%
Local Transportation Fund 1/4 Cent Sales Tax	152.8	159.8	7.0	4.6%
Passenger Fares	61.1	58.6	(2.5)	-4.1%
State Grants	103.5	55.9	(47.6)	-46.0%
91 Express Lanes Revenues	38.2	41.5	3.3	8.6%
State Transit Assistance	22.1	19.8	(2.3)	-10.4%
Interest	21.9	17.7	(4.2)	-19.2%
Property Tax	11.4	12.9	1.5	13.2%
Other	9.3	9.1	(0.2)	-2.2%
Advertising	3.5	3.7	0.2	5.7%
<b>Subtotal Sources</b>	<b>\$ 954.1</b>	<b>\$ 990.4</b>	<b>\$ 36.3</b>	<b>3.8%</b>
Use of Prior Year Designations	306.8	134.0	(172.8)	-56.3%
<b>Total Revenues / Use of Designations</b>	<b>\$ 1,260.9</b>	<b>\$ 1,124.4</b>	<b>\$(136.5)</b>	<b>-10.8%</b>

# FY 2014-15 Sales Tax Projections

	2013	2014
<b>The 3 Universities</b>	<b>Forecast</b>	<b>Forecast</b>
Chapman University	6.06%	6.30%
California State University, Fullerton	5.89%	7.91%
University of California, Los Angeles	8.15%	9.14%
<b>Blended Rate</b>	<b>6.70%</b>	<b>7.79%</b>

FY 2014-15 budget assumes a growth rate of 6.70%

# Annual Sales Tax Revenue Forecast Comparison





# Use of Prior Year Designations

In Millions	FY 2013-14 Approved Budget	FY 2014-15 Proposed Budget
<b>Use of Prior Year Designations by Fund</b>		
<b>Local Transportation Authority Measure M2</b>	\$ 183.5	\$ 47.5
<i>Grade Separations, Metrolink Gateways</i>		
<b>Commuter and Urban Rail Endowment</b>	34.1	37.9
<i>Metrolink Operations &amp; Capital</i>		
<b>Local Transportation Authority Measure M1</b>	53.4	23.9
<i>Streets &amp; Roads, West County Connectors</i>		
<b>Orange County Transit District</b>	34.2	23.3
<i>Fixed-Asset Reserve, Bristol Street Widening Project</i>		
<b>Service Authority for Freeway Emergencies</b>	0.5	1.0
<i>Freeway Service Patrol</i>		
<b>Orange County Unified Transportation Trust</b>	0.8	0.3
<i>Continuous Access Projects</i>		
<b>Orange County Taxi Administration Program</b>	-	0.1
<i>Ongoing Operations</i>		
<b>Local Transportation Fund</b>	0.3	0
<i>Article 3: Bikeway &amp; Pedestrian Facilities Program</i>		
<b>Total Use of Prior Year Designations</b>	\$ 306.8	\$ 134.0

# Expenditures

In Millions Uses	FY 2013-14	FY 2014-15	Change	
	Approved Budget	Proposed Budget	\$	%
Capital Expenditures	\$ 285.1	\$ 301.4	\$ 16.3	5.7%
Professional & Outside Services	206.7	203.8	(2.9)	-1.4%
Salaries & Benefits	155.1	155.7	0.6	0.4%
Contributions to Other Agencies	251.7	121.7	(130.0)	-51.8%
Measure M2 Local Fair Share	48.7	51.8	3.1	6.4%
Measure M2 Regional Capacity	49.8	50.0	0.2	0.4%
Contract Transportation Services	80.6	85.1	4.5	5.6%
Maintenance Parts & Fuel	28.4	30.3	1.9	6.7%
Debt Service	36.2	34.8	(1.4)	-5.7%
Measure M1 Competitive Grants	42.0	20.0	(22.0)	-52.4%
Insurance Claims/Premiums	15.1	14.7	(0.4)	-2.6%
General & Administration	13.7	10.1	(3.6)	-26.1%
<b>Subtotal Uses</b>	<b>\$ 1,213.1</b>	<b>\$ 1,079.4</b>	<b>\$(133.7)</b>	<b>-11.0%</b>
Designation of Funds	47.8	45.0	(2.8)	-5.9%
<b>Total Expenditures / Designations</b>	<b>\$ 1,260.9</b>	<b>\$ 1,124.4</b>	<b>\$(136.5)</b>	<b>-10.8%</b>

# Designations

In Millions	FY 2013-14	FY 2014-15
<b>Designation of Funds</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>
Orange County Transit District	\$ 30.7	\$ 28.0 *
State Route 91 Toll Road	13.5	15.7
Local Transportation Authority Measure M2	2.5	-
Additional Retiree Benefit Account Trust Fund	0.9	1.2
Orange County Unified Transportation Trust	0.2	0.1
<b>Total Designations</b>	<b>\$ 47.8</b>	<b>\$ 45.0</b>

\* \$19.8 million from State Transit Assistance designated to OCTD fixed-asset reserve for future capital projects

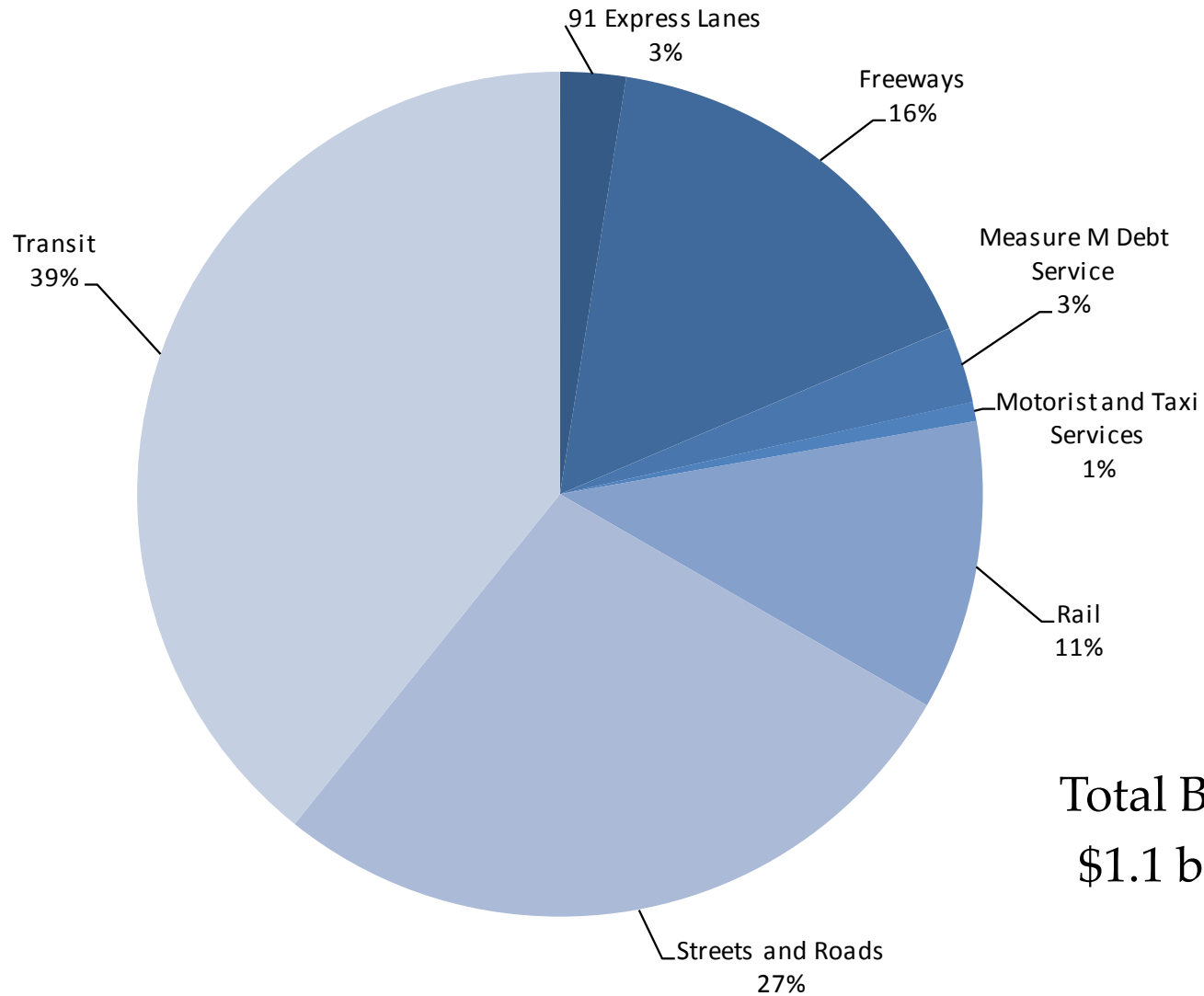
# Expenditures by Fund

General Fund	Placentia Metrolink Station	\$ 16,604,000	Construction, construction management, and BNSF Railway
	Bristol Street Widening Project	10,025,850	Construction between 17th Street and Warner Avenue
	Technical Infrastructure and Business Systems Support	6,163,282	Software and hardware acquisition, maintenance, and licensing
	Tenant Improvements	1,370,000	Reimbursable expenses for furniture and equipment
	Office Space Leases	1,074,036	Leases for the Orange Administration location and Garden Grove Warehouse
	Ellipse Upgrade	1,000,000	Upgrade Ellipse purchasing, inventory, and materials management software system
Measure M1	Measure M1 Competitive Grants	\$ 20,040,000	Competitive funding for local agency streets and roads projects
	West County Connectors	5,963,000	Construction and project management of SR-22 HOV lane connectors
	Orange Transportation Center Parking Expansion	1,500,000	Design of Orange Metrolink parking structure
Measure M2	OC Bridges (Project O)	\$ 111,453,000	Construction, construction management, and program management consultant
	San Diego Frwy (I-5) Improvements South of the El Toro "Y" (Project C)	55,435,000	Design, construction, ROW capital, and relocation assistance
	Local Fair Share (Project Q)	51,942,336	18% of net revenues from M2 sales tax for streets and roads
	Regional Capacity Program (Project O)	50,450,000	Competitive funding for local agency streets and roads projects
	Anaheim Regional Transportation Intermodal Center (Project T)	30,439,818	Payments to City of Anaheim for construction of ARTIC
	Costa Mesa Freeway (SR-55) Improvements (Project F)	24,300,000	Design and ROW land acquisition, and environmental
	I-405 Improvements from the I-605 to the SR-55 (Project K)	23,600,000	PMC support services, ROW land acquisition, ROW support services, and ROW utilities
	Clean-up Highway Street Runoff (Project X)	16,228,816	Allocations for stormwater projects and storm water inserts for local jurisdictions
	Regional Traffic Signal Synchronization Program (Project P)	12,482,580	Competitive funds for local agencies for traffic light synchronization improvements
	Orange Freeway (SR-57) Improvements (Project G)	11,047,000	Design, construction, construction management, and ROW capital
	Freeway Environmental Mitigation	8,775,778	Property acquisition, interim land management costs, and funding of restoration projects
	SR-91 Improvements from the I-5 to the SR-57 (Project H)	6,900,000	Construction capital, construction management, ROW support, and PS&E landscape
	SR-91 Improvements from the SR-57 to the SR-55 Interchange (Project I)	6,750,000	Construction capital, construction management, project approval - environmental document
	I-405 Improvements from the SR-55 to the I-5 (Project L)	6,600,000	Project approval and environmental document, and public outreach
	Expand Mobility Choices for Seniors and Persons with Disabilities (Project U)	6,059,430	Senior Mobility Program and Senior Non-Emergency Medical Transportation
	I-5 Santa Ana Freeway Interchange Improvements (Project A)	4,190,000	Project approval and environmental document (PA-ED)
	17th Street Grade Separation (Project R)	3,500,000	Project study report, and environmental
	State Board of Equalization Fees (LTA)	2,988,577	State fees for the collection and distribution of the 1/2 cent state sales tax
	Anaheim Fixed-Guideway (Project S)	2,835,250	Project development, program management services-environmental oversight
	Santa Ana/San Diego (I-5) Local Interchange Upgrades (Project D)	2,523,000	Project approval and environmental document, and public outreach
Sand Canyon Grade Separation (Project R)	2,375,000	Construction, construction management, design, ROW utility relocation, and ROW capital	
Santa Ana/Garden Grove Fixed-Guideway (Project S)	1,298,750	Program management consultant, project development, engineering, and environmental oversight	
Measure M2 Debt	Taxable / Tax-Exempt Bonds	\$ 28,791,838	Interest and principal payments for Measure M2 bonds

# Expenditures by Fund, continued...

CURE	Southern California Regional Rail Authority (SCRRA) Budget	\$ 22,708,520	SCRRA operating subsidy
	OCTA Rail Operating Services	6,022,999	LOSSAN ROW maintenance, transit police services, and program management consultant
	Positive Train Control	4,147,427	Monitoring and controlling train movements to provide increased safety and avoid accidents
	Laguna Niguel to San Juan Capistrano Passing Siding	3,560,000	Project design, and ROW support
	Anaheim Canyon Station Project	3,250,000	Design and environmental studies; cooperative agreement with City of Anaheim
	City of Irvine Proposition 116 Repayment	2,648,007	Contribution to the City of Irvine for I-Shuttle operations
	Laguna Niguel/Mission Viejo Station ADA Ramp Project	2,265,000	Construction, construction management and cooperative agreement with SCRRA
	LOSSAN Slope Stabilization Project	2,000,000	Design and construction of areas requiring slope stabilization along the LOSSAN corridor
	Anaheim Access Road	1,085,000	Construction and management of emergency access road adjacent to Anaheim layover tracks
OCTD	Bus Procurements	\$ 103,645,000	40-foot CNG Buses (130); 60-foot CNG Buses (16); 22-foot Cutaways (99)
	Paratransit	45,116,046	ACCESS, supplemental taxi, same-day taxi, and special agency services
	Contracted Fixed-Route Service	34,587,209	Fixed and variable costs for contracted fixed-route service
	Mid-Life Engine Replacements	20,790,000	Mid-life engine replacement for 189 CNG buses
	Fuels	15,664,721	CNG, LNG, diesel, and gasoline
	Maintenance Parts	9,113,502	Parts for general maintenance of bus fleet
	Bus Base & Transit Center Projects	6,620,000	Construction of surface parking lot adjacent to GWTC, and Bus Wash Water Storm Mitigation
	CNG Equipment Operations & Maintenance	6,030,709	CNG equipment, maintenance and utility costs
	Transit Police Services	4,503,357	Contract with OC sheriff for transit police services
	New Freedoms and Job Access and Reverse Commute Programs	3,399,596	Transportation services for persons of low income, seniors, and persons with disabilities
	Vanpool Program	2,863,326	Vanpool subsidy and outreach
	Utilities	1,758,026	Gas, electric, water, waste management for all locations
	Non-Revenue Vehicles	1,355,000	CEA vehicles, electric cars, field supervisor vehicles, and sheriff vehicle
	Janitorial Services	1,250,000	Janitorial services for all transit facilities
	Customer Information Center	1,225,000	Public transportation call center
Tires	1,105,356	Tire replacement and leasing for OCTA owned fleet	
Local Transportation Fund			
Bikeway and Pedestrian Facilities		\$ 1,836,700	Bicycle Corridor Improvement Program
	State Board of Equalization Fees (LTF)	1,582,666	State fees for the collection and distribution of the 1/4 cent state sales tax
Motorist Services			
Motorist Services		\$ 6,210,018	Freeway Service Patrol (Project N) and Orange County Taxi Administration Program
91 Express Lanes			
91 Express Lanes Operating Expenses		\$ 22,258,702	Toll road operations contract, insurance, SR-241 Connector design, and debt service
91 Express Lanes Capital		1,975,000	In-lane camera replacement, transponders, and PC telephone system upgrades
Internal Service Funds			
Public Liability & Property Damage (PL & PD)		\$ 9,081,004	Insurance, fees and claims related to public liability and property damage
Workers' Compensation		7,093,894	Claims expense and liability insurance related to workers' compensation
		\$ 891,458,126	These items represent 79% of the FY 2014-15 Proposed Budget Expenditures

# Total Budget by Program



# Freeways Program Summary

Freeway Program Summary	FY 2014-15 Proposed
Measure M1	\$ 6,163,000
Measure M2	150,930,778
<b>Total</b>	<b>\$ 157,093,778</b>

# Measure M2 Freeway Program

Measure M2 Program	FY 2014-15 Proposed
San Diego Frwy (I-5) Improvements South of the El Toro "Y" (Project C)	\$ 55,435,000
Costa Mesa Freeway (SR-55) Improvements (Project F)	24,300,000
I-405 Improvements from the I-605 to the SR-55 (Project K)	23,600,000
Orange Freeway (SR-57) Improvements (Project G)	11,047,000
Freeway Environmental Mitigation	8,775,778
SR-91 Improvements from the I-5 to the SR-57 (Project H)	6,900,000
SR-91 Improvements from the SR-57 to the SR-55 Interchange (Project I)	6,750,000
I-405 Improvements from the SR-55 to the I-5 (Project L)	6,600,000
I-5 Santa Ana Freeway Interchange Improvements (Project A)	4,190,000
Santa Ana/San Diego (I-5) Local Interchange Upgrades (Project D)	2,523,000
I-5 Improvements from the SR-55 to El Toro "Y" (Project B)	660,000
SR-91 Improvements from the SR-55 to the Orange/Riverside County Line (Project J)	100,000
I-605 Freeway Access Improvements (Project M)	50,000
<b>Total</b>	<b>\$ 150,930,778</b>



# Streets and Roads Program Summary

	FY 2014-15
Streets and Roads Programs	Proposed
Measure M2 Streets and Roads	\$ 226,327,916
Measure M1 Competitive Grants	20,040,000
Bristol Street Widening Project	10,025,850
<b>Total</b>	<b>\$ 256,393,766</b>

# Measure M2 Streets and Roads

<b>M2 Streets and Roads</b>	<b>FY 2014-15 Proposed</b>
OC Bridges (Project O)	\$ 111,453,000
Local Fair Share (Project Q)	51,942,336
Regional Capacity Program (Project O)	50,450,000
Regional Traffic Signal Synchronization Program (Project P)	12,482,580
<b>Total</b>	<b>\$ 226,327,916</b>

# OC Bridges (Project O)

	FY 2014-15
OC Bridges (Project O)	Proposed
Raymond Avenue	\$ 30,985,000
Lakeview Avenue	22,658,000
State College Boulevard (Fullerton)	21,175,000
Tustin Avenue / Rose Drive	17,490,000
Orangethorpe Avenue	9,603,000
Placentia Avenue	5,038,500
Kraemer Boulevard	4,503,500
<b>Total</b>	<b>\$ 111,453,000</b>

# Rail Program Summary

Rail Program Summary	FY 2014-15 Proposed
OCTA Rail Capital Projects	\$ 77,228,245
Southern California Regional Rail Authority (SCRRA) Operating Subsidy	22,708,520
OCTA Rail Operating Services	6,022,999
<b>Total</b>	<b>\$ 105,959,764</b>

# Rail Capital Projects

OCTA Rail Capital Projects	FY 2014-15 Proposed
Anaheim Regional Transportation Intermodal Center	\$ 30,439,818
Placentia Metrolink Station	16,604,000
Positive Train Control	4,147,427
Laguna Niguel to San Juan Capistrano Passing Siding	3,560,000
17th Street Grade Separation	3,500,000
Anaheim Canyon Station Project	3,250,000
Anaheim Fixed Guideway	2,835,250
Sand Canyon Grade Separation	2,375,000
Laguna Niguel/Mission Viejo Station ADA Ramp Project	2,265,000
LOSSAN Slope Stabilization Project	2,000,000
Orange Transportation Center Parking Expansion	1,500,000
Santa Ana/Garden Grove Fixed Guideway	1,298,750
Anaheim Access Road	1,085,000
Metrolink Station Platform Rehabilitation Projects	808,000
Fullerton Station Elevator Upgrades	700,000
LOSSAN San Juan Creek Bridge	500,000
Pacific Electric Right-of-Way Bridge Removal	160,000
Del Obispo Grade Crossing Modification	150,000
San Clemente Beach Trail Crossing Project	50,000
<b>Total</b>	<b>\$ 77,228,245</b>

# Rail Operating Expenditures

OCTA Rail Operating Services	FY 2014-15 Proposed
Professional Services	\$ 2,212,620
Right-of-Way Maintenance	2,015,000
Transit Police Services	1,383,467
Legal and Investment Fees	156,465
LOSSAN Partner Agreement	135,447
Right-of-Way Services	120,000
<b>Total</b>	<b>\$ 6,022,999</b>

In Millions <b>Sources</b>	FY 2013-14		FY 2014-15		Change	
	Approved Budget		Proposed Budget		\$	%
Toll Revenue	\$ 31.3		\$ 34.5		\$ 3.2	10.2%
Non-Toll Revenue	6.9		7.0		0.1	1.4%
Interest Income	1.2		1.0		(0.2)	-16.7%
<b>Total Revenue / Use of Designations</b>	<b>\$ 39.4</b>		<b>\$ 42.5</b>		<b>\$3.1</b>	<b>7.9%</b>

### Uses

Tollroad Management Contract	\$ 8.0		\$ 8.3		\$ 0.3	3.8%
Overhead Allocation	2.1		2.5		0.4	19.0%
Engineering & Other Technical Support	6.2		6.6		0.4	6.5%
Insurance Claims/Premiums	0.8		0.8		-	0.0%
Leases & Other Office Expenses	0.6		0.7		0.1	16.7%
Bond Issuance Costs	0.2		-		(0.2)	-100.0%
Debt Service	7.2		5.9		(1.3)	-18.1%
Cameras, Hardware & Transponders	0.8		2.0		1.2	150.0%
Designations	13.5		15.7		2.2	16.3%
<b>Total Expenditures / Designations</b>	<b>\$ 39.4</b>		<b>\$ 42.5</b>		<b>\$3.1</b>	<b>7.9%</b>

# Motorist Services

	FY 2014-15
<b>Motorist Services</b>	<b>Proposed</b>
Motorist Services	\$ 6,704,739
<b>Total</b>	<b>\$ 6,704,739</b>

- Orange County Taxi Administration Program (OCTAP) (\$655,843)
  - Salaries and Benefits (\$494,721)
  - Services and Supplies (\$161,122)
- Service Authority for Freeway Emergencies (SAFE) (\$6,048,896)
  - Freeway Service Patrol (FSP) Contracted Service Costs
  - Call Box Equipment Maintenance
  - Call Box Call Center
  - 511 Program



# Active Transportation

<b>Active Transportation</b>	<b>FY 2014-15 Proposed</b>
Bicycle Corridor Improvement Program	\$ 1,000,000
Bastanchury/Valencia Mesa Bike Path	434,000
OC Bikeways District 3 Strategy and Feasibility Studies	300,000
Bicycle Safety Program	250,000
BikeShare Pilot Program	185,280
Regional Bike Programs Awareness Marketing	150,000
Active Transportation Plan Development	100,000
<b>Total</b>	<b>\$ 2,419,280</b>

# Bus Operations Summary

- Sustain existing fixed-route service levels
- Ridership assumed to remain flat at 50.8 million boardings
- Continue to transition additional directly operated fixed-route service to contracted service provider
- State Transit Assistance funding to be utilized for capital expenditures going forward

# OCTD Sources & Uses

In Millions	FY 2013-14 Approved Budget	FY 2014-15 Proposed Budget	Change	
Sources			\$	%
Local Transportation Fund 1/4% Sales Tax	\$ 145.0	\$ 152.3	\$ 7.3	5.0%
Federal Capital Assistance Grants	40.6	117.5	76.9	189.4%
Federal Operating Assistance Grants	70.7	61.9	(8.8)	-12.4%
Passenger Fares	61.1	58.6	(2.5)	-4.1%
State Transit Assistance	22.1	19.8	(2.3)	-10.4%
Property Taxes	11.4	12.9	1.5	13.2%
Advertising	3.5	3.7	0.2	5.7%
Interest Income	2.7	3.1	0.4	14.8%
Measure M2 Fare Stabilization	3.1	3.0	(0.1)	-3.3%
Cities and Other Reimbursements	0.4	2.8	2.4	600.8%
Transfers in from CURE for Stationlink	2.4	2.2	(0.2)	-8.3%
Rental Income	3.2	1.6	(1.6)	-50.0%
Proposition 1B	6.6	1.3	(5.3)	-80.3%
Use of Prior Year Designations	34.2	23.3	(10.9)	-31.9%
<b>Total Revenue / Use of Designations</b>	<b>\$ 407.0</b>	<b>\$ 464.0</b>	<b>\$ 57.0</b>	<b>14.0%</b>
<b>Uses</b>				
Salaries and Benefits	\$ 117.6	\$ 115.6	\$ (2.0)	-1.7%
Purchased Transportation Services	72.6	76.8	4.2	5.8%
Overhead Allocation	32.1	32.7	0.6	1.9%
Maintenance Parts and Fuel	28.3	30.3	2.0	7.1%
Professional Services	19.7	19.7	-	0.0%
General and Administrative	4.9	4.8	(0.1)	-2.0%
Contributions to Other Agencies	13.3	13.0	(0.3)	-2.3%
Operating Transfers Out	20.5	10.0	(10.5)	-51.2%
Capital Expenditures	67.3	133.1	65.8	97.8%
Designations	30.7	28.0	(2.7)	-8.8%
<b>Total Expenditures / Designations</b>	<b>\$ 407.0</b>	<b>\$ 464.0</b>	<b>\$ 57.0</b>	<b>14.0%</b>

# Bus Service Levels

- Fixed-route service levels
  - Base revenue hours
    - FY 2013-14 Budget – 1.63 million
      - FY 2013-14 estimate – 1.60 million
    - FY 2014-15 Budget – 1.60 million
  - FY 2014-15 service mix as of June 30, 2015
    - Directly operated service revenue hours of 1,063k (66.3%)
    - Contracted service revenue hours of 540k (33.7%)
  
- ACCESS service
  - Revenue hours – 511k
  - Supplemental service trip – 261k

# ACCESS Reinvestment Plan

Plan	Status
<b>Fiscal Year 2013-14</b>	
Improvement to Scheduling System for ACCESS	Board item scheduled for June 2014
Improvement to Integrated Voice Response System	Testing to begin in June 2014
Add 6k Service Hours for Schedule Maintenance	On hold - subject to available funding
<b>Fiscal Year 2014-15</b>	
Accelerate the Purchase of 49 ACCESS vehicles	Delivery between August 2014 and April 2015
Purchase of 10 40' buses to Support Additional Service	Board item scheduled for August 2014
Add 26,342 revenue hours	On hold - subject to available funding

# Performance Indicators

	Performance Indicators	Directly Operated Fixed Route	Contracted Fixed Route	ACCESS	ADA Taxi Service	Same Day Taxi Service	Special Agency Services	System Total
<b>Service Provided</b>	Vehicle Hours (VH)	1,217,875	564,327	587,975				2,370,177
	Vehicle Miles (VM)	15,704,391	8,410,933	9,152,359				33,267,683
	Revenue Hours (RVH)	1,118,069	484,533	511,018				2,113,620
	Revenue Miles (RVM)	13,164,523	6,387,097	7,508,568				27,060,188
<b>Passenger Usage</b>	Boardings	41,807,328	8,989,906	921,482	261,301	95,604	233,900	52,309,522
	Boardings per VH	34.33	15.93	1.57				22.07
	Boardings per VM	2.66	1.07	0.10				1.57
	Boardings per RVH	37.39	18.55	1.80				24.75
	Boardings per RVM	0.31	0.71	8.15				0.52
<b>Operating Costs</b>	Costs	\$152,105,715	\$64,811,371	\$49,005,113	\$12,064,001	\$1,066,382	\$5,450,540	\$284,503,122
	Cost per VH	\$124.89	\$114.85	\$83.35				\$120.03
	Cost per VM	\$9.69	\$7.71	\$5.35				\$8.55
	Cost per RVH	\$136.04	\$133.76	\$95.90				\$134.60
	Cost per RVM	\$11.55	\$10.15	\$6.53				\$10.51
	Cost per Boarding	\$3.64	\$7.21	\$53.18	\$46.17	\$11.15	\$23.30	\$5.44
<b>Fare Revenues</b>	Revenue	\$41,848,233	\$11,177,749	\$4,669,709	\$940,684			\$58,636,375
	Revenue per VH	\$34.36	\$19.81	\$9.54				\$24.74
	Revenue per VM	\$2.66	\$1.33	\$0.61				\$1.76
	Revenue per RVH	\$37.43	\$23.07	\$10.98				\$27.74
	Revenue per RVM	\$3.18	\$1.75	\$0.75				\$2.17
	Revenue per Boarding	\$1.00	\$1.24	\$6.09				\$1.12
<b>Farebox Recovery Ratio</b>		27.51%	17.25%	9.53%				20.61%
* Taxi Service and Special Agency passenger usage and related metrics are reported in terms of trips.								

# Bus Procurements

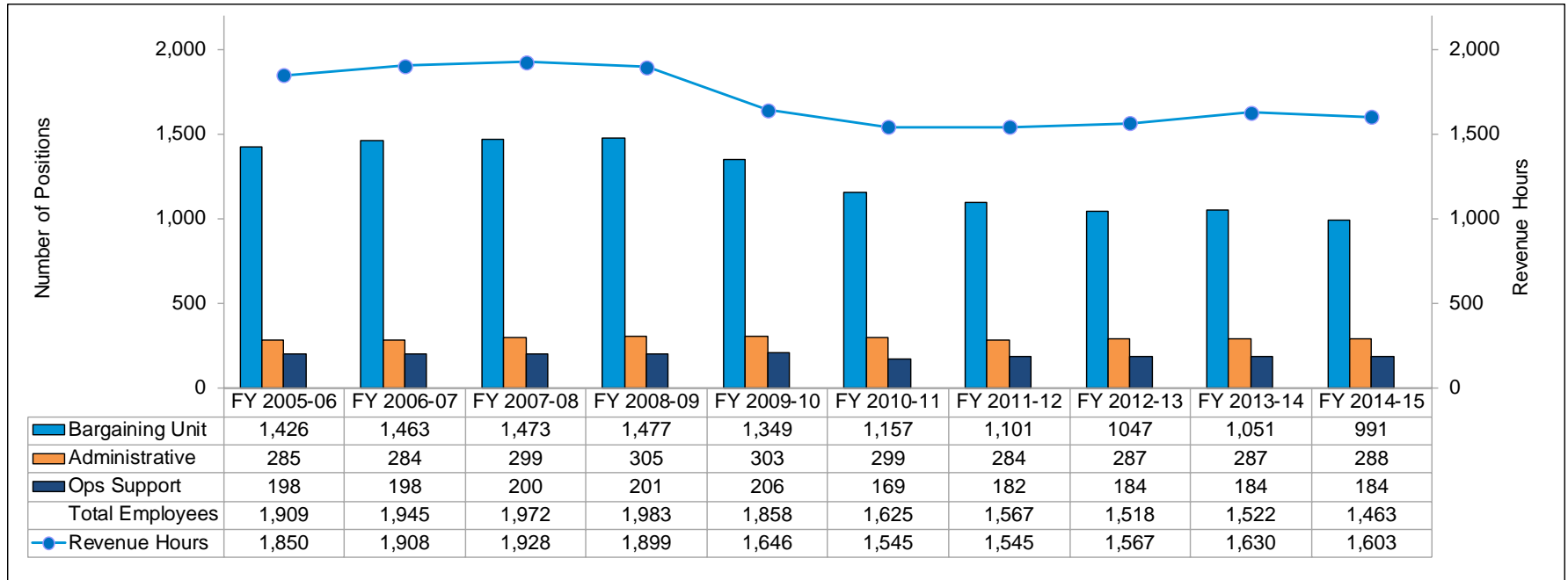
Bus Procurements	Qty	Per Unit	FY 2014-15	
				Proposed
40 - Foot CNG	130	\$ 580,000	\$	75,400,000
60 - Foot CNG	16	930,000		14,880,000
22 - Foot Cutaways	99	135,000		13,365,000
<b>Total</b>	<b>245</b>		<b>\$</b>	<b>103,645,000</b>

# Staffing Levels

OCTA Staffing	FY 2013-14 Headcount	FY 2014-15 Headcount	Difference
<b>Administrative</b>	<b>471</b>	<b>472</b>	<b>1</b>
<b>Union</b>	<b>1,051</b>	<b>991</b>	<b>(60)</b>
- <i>Coach Operator</i>	817	765	(52)
- <i>Maintenance</i>	193	185	(8)
- <i>Facility Technicians and Parts Clerks</i>	41	41	-
<b>Total Positions</b>	<b>1,522</b>	<b>1,463</b>	<b>(59)</b>



# Historical Staffing Levels Comparison



# Administrative Employees

- 472 Positions
  - Continue pay-for-performance program
  - Employees governed by the Personnel and Salary Resolution (PSR), which is approved annually with the budget
  - Incorporates Board-approved action for administrative employees to pay 100% of employee share of pension by January 1, 2017

	<b>FY 2013-14 Approved Budget</b>	<b>FY 2014-15 Proposed Budget</b>
Merit pool (Base building)	4%	4%
Special performance award pool (Non-base building)	2%	2%
Salary range adjustment*	2%	2%
Employee contribution to pension	25%	50%

\* Salary range adjustments do not automatically adjust employee salaries unless they are at the bottom of the range

# Closing Summary

- Budget is balanced and in accordance with Board-approved planning documents and goals
- Sustain bus service levels
- Sustain rail service levels
- M1 closeout
- M2 continuation
- 91 Express Lanes meeting objectives

# Next Steps

- Committee meetings and One-on-One meetings with Board Members May 13 – June 6
- Public Hearing Preview – Finance and Administration Committee May 28
- Public Hearing and Board Approval June 9
- Board Approval (back-up date) June 23