

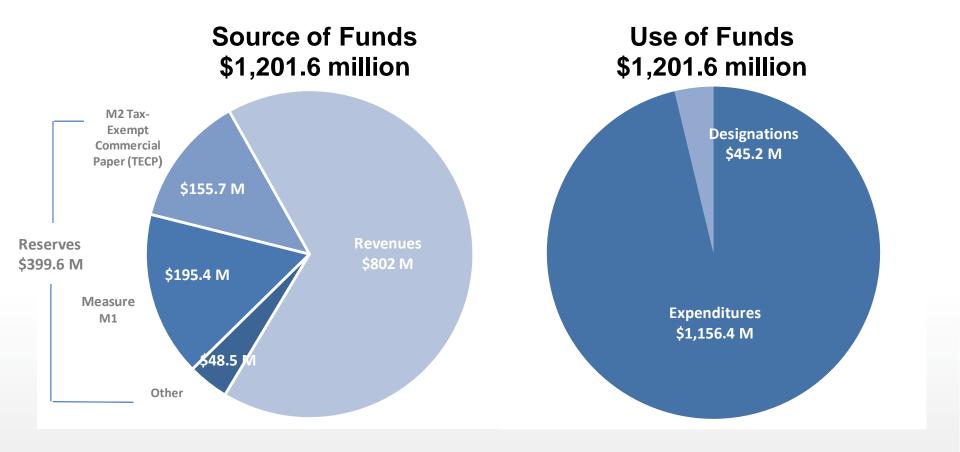
# Fiscal Year 2010-11 Budget Workshop

Board of Directors' Meeting May 10, 2010



### FY 2010-11 Budget Overview





# Budget Sources & Uses



|                                   | FY 2009-10      | FY 2010-11      | Chan     | ge   |
|-----------------------------------|-----------------|-----------------|----------|------|
| In Millions                       | <b>Approved</b> | <b>Proposed</b> | \$       | %    |
| Sources                           |                 |                 |          |      |
| Revenues                          | \$708.2         | \$802.0         | \$93.8   | 13%  |
| Reserve Utilization               | \$505.6         | 399.6           | (106.0)  | -21% |
| Total Revenue/Reserves            | \$1,213.8       | \$1,201.6       | (\$12.2) | -1%  |
|                                   |                 |                 |          |      |
| Uses                              |                 |                 |          |      |
| Services and Supplies             | \$775.1         | \$759.0         | (\$16.1) | -2%  |
| Capital Expenditures              | 266.0           | 250.8           | (15.2)   | -6%  |
| Salaries and Benefits             | 153.2           | 146.6           | (6.6)    | -4%  |
| Designations                      | 19.5            | 45.2            | 25.7     | 132% |
| Total Expenditures / Designations | \$1,213.8       | \$1,201.6       | (\$12.2) | -1%  |

#### Revenues



| In Millions   | FY 2009-10      | FY 2010-11      | Chan     | ge   |
|---|-----------------|-----------------|----------|------|
| Revenue By Source   | <b>Approved</b> | <b>Proposed</b> | \$       | %    |
| Measure M Local Transportation Authority 1/2 Cent Sales Tax | \$234.7         | \$213.4         | (\$21.3) | -9%  |
| Federal Grants  | 144.2           | 179.9           | 35.7     | 25%  |
| State Grants  | 45.4            | 133.0           | 87.7     | 193% |
| Local Transportation Fund 1/4 Cent Sales Tax                | 89.6            | 74.6            | (15.1)   | -17% |
| Passenger Fares   | 63.4            | 53.1            | (10.4)   | -16% |
| 91 Express Lanes Revenues                                   | 41.9            | 44.0            | 2.1      | 5%   |
| Gas Tax Exchange  | 23.0            | 23.0            | -        | 0%   |
| Gas Tax   | 23.0            | 23.0            | -        | 0%   |
| State Transit Assistance                                    | -               | 22.0            | 22.0     | N/A  |
| Property Tax  | 11.4            | 10.7            | (0.7)    | -6%  |
| Other   | 12.2            | 10.2            | (2.0)    | -16% |
| Interest  | 17.0            | 11.4            | (5.6)    | -33% |
| Advertising   | 2.4             | 3.6             | 1.2      | 51%  |
| Subtotal Sources  | \$708.2         | \$802.0         | \$93.8   | 13%  |
| Reserve Utilization   | 505.6           | 399.6           | (106.0)  | -21% |
| Total Revenues / Reserves                                   | \$1,213.8       | \$1,201.6       | (\$12.2) | -1%  |

#### Sales Tax Calculation



#### Local Transportation Authority Fund (LTA) - Measure M

|             |            |                 | % Difference from |            | Difference<br>FY 200 |      |
|-------------|------------|-----------------|-------------------|------------|----------------------|------|
| In Millions | FY 2009-10 | FY 2009-10      | FY 2009-10        | FY 2010-11 | Estin                | nate |
| Revenue     | Budget     | <b>Estimate</b> | Budget            | Budget     | \$                   | %    |
| LTA         | \$ 234.7   | \$ 211.1        | -10.1%            | \$ 213.4   | \$ 2.3               | 1.1% |

#### **Local Transportation Fund (LTF)**

|                  |            |                 | % Difference |            | Differenc | e from |
|------------------|------------|-----------------|--------------|------------|-----------|--------|
|                  |            |                 | from         |            | FY 200    | 9-10   |
| In Millions      | FY 2009-10 | FY 2009-10      | FY 2009-10   | FY 2010-11 | Estim     | ate    |
| Revenue          | Budget     | <b>Estimate</b> | Budget       | Budget     | \$        | %      |
| LTF              | \$ 127.6   | \$ 111.3        | -12.8%       | \$ 112.6   | \$ 1.2    | 1.1%   |
| OCTA Share       | 89.6       | 73.3            | -18.2%       | 74.6       | 1.2       | 1.7%   |
| County Diversion | 38.0       | 38.0            | 0.0%         | 38.0       | -         | 0.0%   |

#### FY 2010-11 Sales Tax Growth Rate



| The 3 Universities                        | Growth Rate |
|---|-------------|
| Chapman University *                      | 5.1%        |
| California State University, Fullerton ** | 5.1%        |
| University of California, Los Angeles *   | 8.2%        |
| Blended rate *                            | 6.1%        |

<sup>\*</sup> Per May 2010 forecast

<sup>\*\*</sup> Per May 2009 forecast

| Alternate Sources         | Growth Rate |
|---------------------------|-------------|
| Board of Equalization *** | 4.7%        |
| MUNI ****                 | -1.5%       |
|                           |             |

<sup>\*\*\*</sup> Board of Equalization estimate from January 2010

**Growth rate utilized for budget** 

1.1%

<sup>\*\*\*\*</sup> Muni Services - 4th Quarter 2009

### Planned Use of Reserves



|   | FY 2009-10      | FY 2010-11      |
|---|-----------------|-----------------|
| In Millions                                     | <b>Approved</b> | <b>Proposed</b> |
| Planned Use of Reserves By Fund                 | Budget          | <b>Budget</b>   |
| M1 Local Transportation Authority               | \$301.2         | \$195.4         |
| Freeway   | 77.5            | 37.8            |
| Streets & Roads                                 | 36.8            | 24.6            |
| Transit   | 186.9           | 133.0           |
| M2 Local Transportation Authority               | 118.7           | 155.7           |
| Tax Exempt Commercial Paper                     |                 |                 |
| Commuter and Urban Rail Endowment               | 34.6            | 30.1            |
| Metrolink Operations and Capital                |                 |                 |
| Orange County Transit District                  | 31.3            | 0.3             |
| Fixed Asset Reserve                             |                 |                 |
| Bus Operations Fund                             | 13.7            | 13.4            |
| Transportion Development Act Diversion Backfill |                 |                 |
| Internal Service Funds                          | -               | 1.0             |
| Local Transportation Fund                       | 5.3             | 3.4             |
| Bikeway & Pedestrian Facilities                 |                 |                 |
| Service Authority for Freeway Emergencies       | 0.7             | 0.2             |
| Capital Projects Fund                           | -               | 0.1             |
| Total Use of Reserves                           | \$505.6         | \$399.6         |

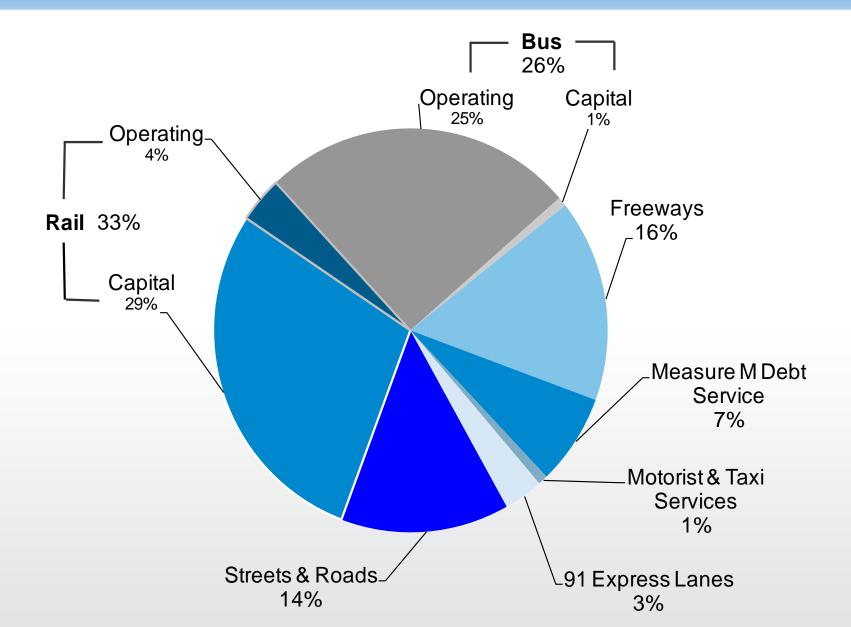
# Expenditures



|   |           | FY 2010-11 |          |      |
|---|-----------|------------|----------|------|
| In Millions                                   | Approved  | Proposed   | Chan     | ge   |
| Expenditures                                  | Budget    | Budget     | \$       | %    |
| Contributions to Other Agencies               | \$296.9   | \$312.9    | \$16.0   | 5%   |
| Capital Expenditures                          | 266.0     | 250.8      | (15.2)   | -6%  |
| Salaries & Benefits                           | 153.2     | 146.6      | (6.6)    | -4%  |
| Professional & Outside Services               | 145.5     | 145.1      | (0.4)    | 0%   |
| Measure M1 Turnback / Competitive             | 99.2      | 65.1       | (34.0)   | -34% |
| Measure M2 Local Fair Share/Regional Capacity | -         | 14.0       | 14.0     | 0%   |
| Long Term Debt Principal Payments             | 78.4      | 82.8       | 4.4      | 6%   |
| Contract Transportation Services              | 59.1      | 56.3       | (2.8)    | -5%  |
| Maintenance Parts & Fuel                      | 24.4      | 18.6       | (5.8)    | -24% |
| Gas Tax Exchange                              | 23.0      | 23.0       | -        | 0%   |
| Interest Expense                              | 20.9      | 17.2       | (3.7)    | -18% |
| General & Administration                      | 16.0      | 12.4       | (3.6)    | -22% |
| Insurance Claims / Premiums                   | 10.9      | 10.9       | 0.1      | 1%   |
| Other Operating Expense                       | 0.9       | 0.7        | (0.1)    | -17% |
| Subtotal Expenditures                         | \$1,194.3 | \$1,156.4  | (\$37.9) | -3%  |
|   |           |            |          |      |
| Designations                                  | 19.5      | 45.2       | 25.7     | 132% |
| Total Expenditures / Designations             | \$1,213.8 | \$1,201.6  | (\$12.2) | -1%  |

### Expenditures by Program





# Designations



| In Millions  | FY 2009-10<br>Approved | FY 2010-11<br>Proposed |
|--|------------------------|------------------------|
| Designation of Funds   | Budget                 | Budget                 |
| Orange County Transit District - Fixed Asset Reserve                       | \$ 4.2                 | \$ 32.2                |
| 91 Express Lanes - Repayment of Internal Borrowing / Capital Reserves      | 10.5                   | 8.6                    |
| OCUTT & Miscellaneous Other Funds - Future Projects                        | 0.2                    | 3.3                    |
| Measure M Bond Debt Service  | 1.9                    | -                      |
| ARBA Trust Fund - Contributions  | 1.0                    | 1.1                    |
| M1 Local Transportation Authority - Senior and Disabled Fare Stabilization | 1.0                    | -                      |
| Service Authority for Abandoned Vehicles - Operational Support             | 0.6                    | 0.1                    |
| Local Transportation Fund  | 0.1                    | -                      |
| Total Designations   | \$19.5                 | \$45.2                 |

**ARBA - Additional Retiree Benefit Account** 

**OCUTT – Orange County Unified Transportation Trust** 

# Capital & Services



| Fund                       | ltem  |    | Cost        | Description  |
|----------------------------|---|----|-------------|--|
|                            |   |    |             |  |
|                            | Bristol Street Widening Project                   | \$ | 10,000,000  | Between 17th Street and Warner Avenue  |
| General Fund               | Office Space Leases                               |    | 4,502,663   | Lease for all OCTA locations   |
|                            | Software Maintenance & Support                    |    | 1,675,000   | Annual maintenance cost of software and hardware                                   |
|                            | SR-55 PSR/PDS 19th Street to Industrial Way       |    | 1,000,000   | SR-55 Project Study Report   |
|                            | Matralials Contine Forencies Decorate             | Φ. | 407.470.000 | Dataile as Clide 00  |
|                            | Metrolink Service Expansion Program               | \$ | 197,479,300 | Details on Slide 29  |
|                            | Measure M1 Competitive Grants                     |    | 42,000,000  | Competitive funding for local agency streets & roads projects                      |
|                            | I-5 Gateway Project                               |    | 37,805,100  | Details on Slide 24  |
| Measure M1                 | Anaheim Regional Transportation Intermodal Center |    | 29,240,557  | Construction and Environmental Clearance   |
|                            | Measure M1 Turnback                               |    | 23,112,918  | 14.6% of LTA sales tax for streets & roads   |
|                            | West County Connectors                            |    | 19,933,161  | Details on Slide 24  |
|                            | Go Local Fixed Guideway and Consultant Support    |    | 8,186,700   | Anaheim and Santa Ana Fixed Guideway projects and consultant services              |
|                            | State Route 22                                    |    | 4,223,500   | Construction services and ROW related to soundwalls                                |
|                            | On-Call Traffic Engineering Services              |    | 2,993,000   | 3 signal timing projects on La Palma Ave., Katella, & Yorba Linda/Weir Canyon      |
| Local                      | Pikeway and Dadastrian Facilities                 | ď  | 2.466.220   | Comprised of nine cities and the County of Orange                                  |
| <b>Transportation Fund</b> | Bikeway and Pedestrian Facilities                 | \$ | 3,166,229   | Comprised of nine cities and the County of Orange                                  |
|                            | Senior Mobility Program                           |    | 2,052,081   | Provide local transit options for seniors within 20 cities and 4 senior centers    |
| Motorist Services          |   |    |             |  |
| Funds                      | Motorist Services                                 | \$ | 8,697,658   | Taxi, FSP, callbox, and abandoned vehicle programs                                 |
|                            |   |    |             |  |
|                            | Grade Separations                                 | \$ | 86,597,000  | Orangethorpe, Tustin, Lakeview, Placentia, Kraemer, & Sand Canyon                  |
|                            | SR-57 Northbound Widening Project                 |    | 55,607,000  | Details on Slide 27  |
|                            | Metrolink Service Expansion Program               |    | 49,060,516  | Details on Slide 29  |
|                            | Environmental Mitigation                          |    | 25,500,000  | Comprehensive mitigation to environmental impacts of freeways improvements         |
|                            | Measure M2 Freeway projects                       |    | 19,459,000  | Details on Slide 27  |
| Measure M2                 | Regional Capacity Program                         |    | 9,498,460   | Competitive funding for local agency streets and roads projects                    |
|                            | Local Fair Share                                  |    | 4,500,000   | 18% of LTA sales tax for streets and roads projects                                |
|                            | Go Local Shuttle Service Concepts                 |    | 2,350,000   | Bus shuttle call for projects  |
|                            | On-Call Traffic Engineering Services              |    | 2,004,000   | Reimbursement to city agencies for Project P - Reg. Traffic Signal Synchronization |
|                            | Interest on Tax-Exempt Commercial Paper           |    | 1,250,000   | Interest on debt and associated financial fees is approximately 0.30 precent       |

## Capital & Services, continued



| Fund             | ltem   |    | Cost        | Description   |
|------------------|--|----|-------------|---|
|                  |  |    |             |   |
|                  | ACCESS   | \$ | 38,224,942  | 587k revenue hours and 101k taxi service trips                                  |
|                  | Contracted Fixed Route Service                             |    | 6,337,923   | Revenue hours: fixed route - 58.2k, StationLink - 15.7k, Express - 10.6k        |
|                  | Maintenance Parts  |    | 4,913,102   | Parts for general maintenance of bus fleet                                      |
|                  | Transit Security Services                                  |    | 3,828,303   | Security services for Orange County Transit District                            |
|                  | Liquefied Natural Gas                                      |    | 2,910,207   | Average cost of \$0.61 per gallon equivalent net 1/2 year fuel tax credit       |
|                  | Gasoline Fuel  |    | 2,884,830   | Average cost of \$2.45 per gallon   |
| Transit          | Compressed Natural Gas                                     |    | 2,503,285   | Average cost of \$0.56 per therm net 1/2 year fuel tax credit                   |
|                  | On Board Video Survelliance                                |    | 2,428,300   | Installation on 209 fixed route buses & 8 transit police vehicles               |
|                  | Diesel Fuel  |    | 2,206,203   | Based on an average cost of \$2.21 per gallon                                   |
|                  | CNG Equipment Operations & Maintenance                     |    | 2,097,907   | Maintenance for Anaheim, Garden Grove, Irvine and Santa Ana fueling faciliities |
|                  | Implementation of the Traffic Signal Synchronization (TSS) |    | 2,006,933   | Consultant services to implement TSS along BRT corridors                        |
|                  | Utilities  |    | 1,928,400   | Utilities for all locations except headquarters                                 |
|                  | Vanpool Program  |    | 1,597,265   | Subsidy for Employer Commuter Program   |
|                  | 5317 New Freedoms Initiative                               |    | 1,488,932   | Public transportation alternatives beyond Americans with Disabilities Act       |
|                  | Customer Information Center                                |    | 1,345,000   | Provide transit information to public via the call center at a firm fixed price |
|                  |  |    |             |   |
|                  | 91 Express Lanes Operating Expenses                        | \$ | 17,131,876  | Contract for toll road operations, and other traffic management expenses        |
| 91 Express Lanes | Interest Expense   |    | 11,321,516  | Interest payments on outstanding debt and internal borrowing                    |
|                  | SR-91/SR-241 HOV Connector                                 |    | 5,000,000   | Consultant services to prepare Environmental Document and Project Report        |
|                  | Capital Expense  |    | 2,950,000   | Relocate gantry, variable message signs, & transponders                         |
| Local            |  |    |             |   |
| Transportation   |  |    |             |   |
| Authority Debt   | Principal Payments   | \$ | 82,795,000  | Reduce outstanding debt   |
| Service          | Interest Expense   |    | 4,626,904   | Interest payments on outstanding debt   |
|                  |  |    |             | 1   |
| CURE             | Metrolink On-going Capital                                 | \$ | 36,495,463  | Details on Slide 30   |
|                  | Metrolink On-going Operations                              |    | 27,005,470  | Details on Slide 30 Details on Slide 29   |
|                  | Metrolink Service Expansion Program                        |    | 2,314,000   | Details on Since 29   |
| Gas Tax          | Cas Tay Payanua Eychanga                                   | Ф  | 23 000 004  | Continuo gas tay ayahanga program   |
|                  | Gas Tax Revenue Exchange                                   | \$ | 23,000,004  | Continue gas tax exchange program   |
|                  | Total  | \$ | 941,235,608 | These items collectively represent 78.3% of total budget                        |

### Staffing Levels



| OCTA Staffing                  | FY 2009-10<br>Headcount | FY 2010-11<br>Headcount | Difference |
|--------------------------------|-------------------------|-------------------------|------------|
| Administrative                 | 509                     | 465                     | (44) *     |
| Union                          | 1,349                   | 1,157                   | (192)      |
| Coach Operator                 | 1,059                   | 903                     | (156)      |
| Maintenance                    | 242                     | 213                     | (29)       |
| TCU                            | 48                      | 41                      | (7)        |
| Total Administrative and Union | 1,858                   | 1,622                   | (236)      |

<sup>\*</sup> Total administrative reductions of 46 positions is offset by two new proposed positions:

<sup>(1)</sup> Department Manager for High Speed Rail

<sup>(1)</sup> Code Administrator for the Orange County Taxi Administration Program

### Fiscal Year 2010-11 Budget Themes I



- Economy stabilizing
- Bus service is sustainable
- Measure M1 ending
- Measure M2 beginning
- Metrolink Service Expansion Program on track
- 91 Express Lanes meeting objectives

#### **Economy Stabilizing**



- Sales tax growth anticipated
- 91 Express Lanes toll lanes usage increasing
- Back-to-back months of job gains in Orange County in February and March
- State Transit Assistance reinstated
- Alternative Fuel Tax Credit extended
- Favorable bidding environment
- Allocation of Proposition 1B and 116 funds by California Transportation Commission
- Over \$500 million in construction projects throughout
   Orange County creating thousands of jobs

#### Managing Through The Recession



#### BOARD APPROVES SERVICE REDUCTION PLAN

- Attrition-based plan
- Reductions began December 2008
- Implementation of hiring freeze
- \$63.3 million in budget reductions
  - » Operating reduction of \$5.2 million
  - » Capital reduction/deferral of \$58.1 million
- Increase flexibility of capital grant funds for operations

#### AMERICAN RECOVERY AND REINVESTMENT ACT GOES INTO EFFECT

- Provides \$76 million for bus program
- Allocates 10 percent for operations

#### BOARD AMENDS SERVICE REDUCTION PLAN AND DEFERS BRT PROGRAM

- · Assumed STA to be reinstated
- 150,000 hour reduction in March 2010
- Additional 150,000 hour reduction deferred pending state action
- Defer implementation of BRT on three corridors
- Work with SCAG to add signal synchronization on the three corridors as a substitute control measure

#### STATE RESTORES TRANSIT FUNDING

- \$22 million in FY 2010-11
- \$19.25 million STA annually thereafter

#### **REVENUE VEHICLE HOURS**

**JUNE** 2008

**SEPT.** 2008



**DEC**. 2008



MARCH



JUNE 2009



**SEPT.** 2009

REDUCTION of 100,000 RVH

**DEC.** 2009

MARCH 2010

of 150,000 RVH

REDUCTION 1.5

**JUNE** 2010

NOW 1.55 MILLION REVENUE VEHICLE HOURS

#### REVENUE FORECASTS DETERIORATE

- Forecasted significant loss of LTF revenue
- Forecasted loss of STAF revenue

#### REVENUE LOSSES CONTINUE

- Sales tax and fare revenue receipts further decline
- STA program is eliminated by the state

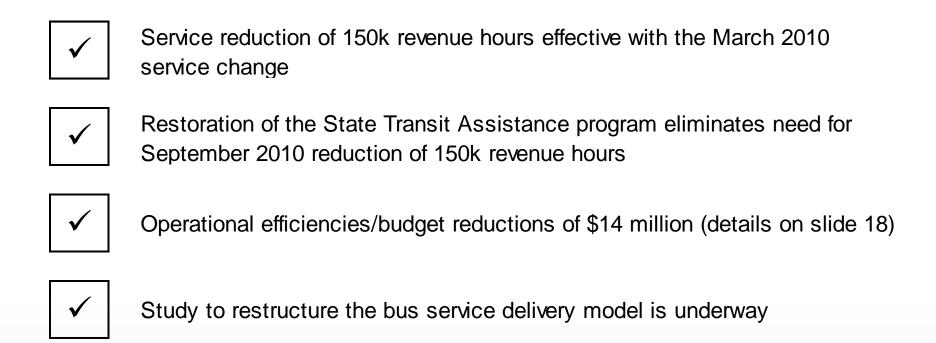
#### BOARD APPROVES ADDITIONAL SERVICE REDUCTIONS

- Service reduction of 400,000 hours
- 100,000 hour reduction per service change beginning in September 2009



#### Key Elements of Sustainability Plan





Implementation of fare increase in January 2011

# **Guiding Principles**



Preserve service

Maximize operational efficiencies

Minimize layoffs

#### Balancing the Budget: Operational Efficiencies



| Expenditure              | Amount of Reduction |
|--------------------------|---------------------|
| Fuel                     | \$ 4,400,545        |
| Administrative positions | 3,464,241           |
| Leases                   | 1,459,080           |
| Software/PC hardware     | 1,372,729           |
| Outside services         | 1,009,633           |
| Unscheduled overtime     | 888,965             |
| Supplies                 | 457,705             |
| Temporary help           | 413,800             |
| Travel/mileage/training  | 258,882             |
| Extra help               | 174,866             |
| Advertising fees         | 128,000             |
| Printing                 | 112,780             |
| Total                    | \$14,141,226        |

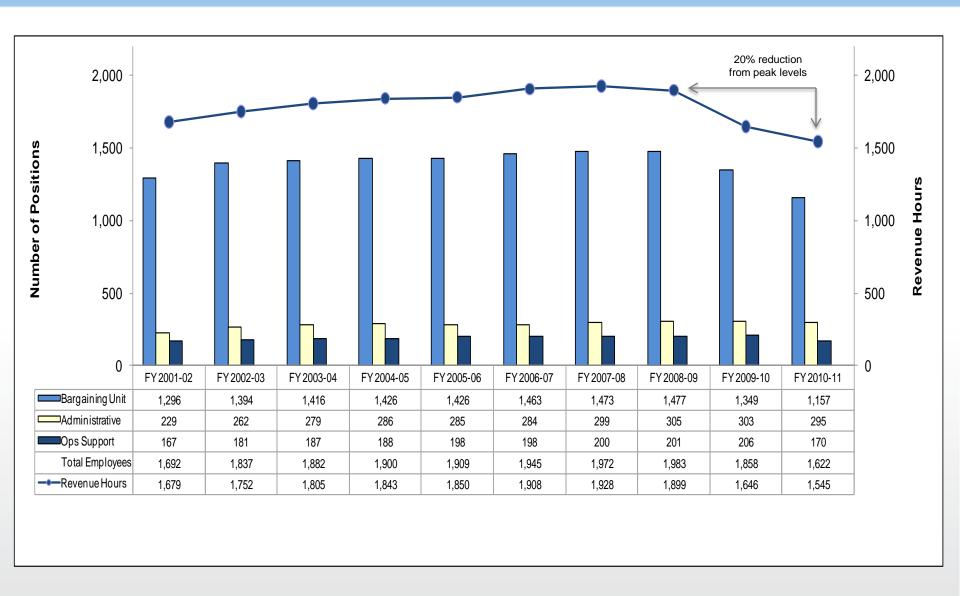
### OCTD Sources & Uses



| In Millions                                   | FY 2009-10  | FY 2010-11  | Cha          | nge    |
|---|-------------|-------------|--------------|--------|
|   | Approved    | Proposed    | \$           | %      |
| Sources                                       | Budget      | Budget      |              |        |
| Federal Operating Assistance Grants           | \$<br>58.6  | \$<br>86.6  | \$<br>28.0   | 48%    |
| TDA sales tax                                 | 81.6        | 66.8        | (14.8)       | -18%   |
| Passenger Fares                               | 63.4        | 53.1        | (10.3)       | -16%   |
| Gas Tax Exchange / Bus Operations Fund / CURE | 39.2        | 37.8        | (1.4)        | -4%    |
| State Transit Assistance                      | -           | 21.8        | 21.8         | -      |
| Property Taxes                                | 11.3        | 10.7        | (0.6)        | -5%    |
| Proposition 1B                                | 12.7        | 8.7         | (4.0)        | -31%   |
| Federal Capital Assistance Grants             | 16.8        | 6.5         | (10.3)       | -61%   |
| Miscellaneous revenue                         | 6.8         | 6.3         | (0.5)        | -7%    |
| M1 & M2 fare stabilization                    | 2.2         | 1.5         | (0.7)        | -32%   |
| Reserve Utilization                           | 31.3        | 0.3         | (31.0)       | -99%   |
| Total Revenue/Reserves                        | \$<br>323.9 | \$<br>300.1 | \$<br>(23.8) | -7.3%  |
| Uses  |             |             |              |        |
| Operating                                     |             |             |              |        |
| Wages, Salaries and Benefits                  | \$<br>122.4 | \$<br>115.0 | \$<br>(7.4)  | -6%    |
| Purchased Transportation                      | 52.6        | 49.4        | (3.2)        | -6%    |
| Overhead Allocation                           | 31.9        | 32.1        | \$<br>0.2    | 1%     |
| Professional Services                         | 18.8        | 24.5        | 5.7          | 30%    |
| Maintenance Parts and Fuel                    | 24.4        | 18.6        | \$<br>(5.8)  | -24%   |
| Contributions to Other Agencies               | 7.4         | 5.4         | (2.0)        | -27%   |
| General and Administrative                    | 6.0         | 3.9         | \$<br>(2.1)  | -35%   |
| Total Operating Expenditures                  | \$<br>263.5 | \$<br>248.9 | \$<br>(14.6) | -5.5%  |
| Capital                                       |             |             |              |        |
| Bristol Street Widening Project               | \$<br>30.7  | \$<br>10.0  | (20.7)       | -67%   |
| Capital Expenditures                          | 25.5        | 9.0         | \$<br>(16.5) |        |
| Total Capital Expenditures                    | \$<br>56.2  | \$<br>19.0  | (37.2)       |        |
| Designations                                  |             |             |              |        |
| Designations                                  | \$<br>4.2   | \$<br>32.2  | 28.0         | 667%   |
| Total Designations                            | \$<br>4.2   | \$<br>32.2  | \$<br>28.0   | 666.7% |
|   |             |             |              |        |
| Total Expenditures                            | \$<br>323.9 | \$<br>300.1 | \$<br>(23.8) | -7.3%  |

### Staffing / Service Trends





#### Performance Indicators



|             |                        |               | Contracted  |              | ADA/Non-ADA  | Partnerships with Outside |               |
|-------------|------------------------|---------------|-------------|--------------|--------------|---------------------------|---------------|
|             | Performance Indicators | Fixed Route   | Fixed Route | ACCESS       | Taxi Service | Agencies                  | System Total  |
|             | Vehicle Hours (VH)     | 1,605,477     | 113,617     | 694,460      |              |                           | 2,413,554     |
| Service     | Vehicle Miles (VM)     | 21,634,472    | 2,079,368   | 11,245,469   |              |                           | 34,959,310    |
| Provided    | Revenue Hours (RVH)    | 1,460,167     | 84,484      | 587,000      |              |                           | 2,131,651     |
|             | Revenue Miles (RVM)    | 17,957,768    | 1,252,766   | 8,873,125    |              |                           | 28,083,659    |
|             | Boardings              | 51,235,835    | 891,137     | 1,130,917    | 123,800      | 222,951                   | 53,257,888    |
| December    | Boardings per VH       | 31.91         | 7.84        | 1.63         | . = 0,000    | ,00                       | 22.07         |
| Passenger   | Boardings per VM       | 2.37          | 0.43        | 0.10         |              |                           | 1.52          |
| Usage       | Boardings per RVH      | 35.09         | 10.55       | 1.93         |              |                           | 24.98         |
|             | Boardings per RVM      | 0.35          | 1.41        | 7.85         |              |                           | 0.53          |
|             | Costs                  | \$185,305,469 | \$8,745,197 | \$48,290,950 | \$3,310,968  | \$3,307,729               | \$248,960,313 |
|             | Cost per VH            | \$115.42      | \$76.97     | \$69.54      |              |                           | \$103.15      |
| Operating   | Cost per VM            | \$8.57        | \$4.21      | \$4.29       |              |                           | \$7.12        |
| Costs       | Cost per RVH           | \$126.91      | \$103.51    | \$82.27      |              |                           | \$116.79      |
|             | Cost per RVM           | \$10.32       | \$6.98      | \$5.44       |              |                           | \$8.86        |
|             | Cost per Boarding      | \$3.62        | \$9.81      | \$42.70      | \$26.74      | \$14.84                   | \$4.67        |
|             | Revenue                | \$47,127,670  | \$1,007,002 | \$4,930,540  |              |                           | \$53,065,212  |
|             | Revenue per VH         | \$29.35       | \$8.86      | \$7.10       |              |                           | \$21.99       |
| Fare        | Revenue per VM         | \$2.18        | \$0.48      | \$0.44       |              |                           | \$1.52        |
| Revenues    | Revenue per RVH        | \$32.28       | \$11.92     | \$8.40       |              |                           | \$24.89       |
|             | Revenue per RVM        | \$2.62        | \$0.80      | \$0.56       |              |                           | \$1.89        |
|             | Revenue per Boarding   | \$0.92        | \$1.13      | \$4.36       |              |                           | \$1.00        |
| Farebox Red | covery Ratio           | 25.4%         | 11.5%       | 10.2%        |              |                           | 21.3%         |

#### Managing Through The Recession



# BOARD APPROVES THE M2 EARLY ACTION PLAN

- Freeways
- Metrolink Service Expansion Program

MEASURE M S ALES TAX RECEIPTS

**JUNE** 2007

**SEPT.** 2007

DEC.

2007

**MARCH** 

2008

THEN \$274 MILLION

MEASURE M SALES TAX RECEIPTS

#### BOARD APPROVES SR-57 FUNDING



#### ENVIRONMENTAL OVERSIGHT COMMITTEE MITIGATION PROGRAM INITIAL EFFORTS

- Allocation of \$80 million in funding
- Baseline property inventory

**JUNE** 

2008

#### BOARD AMENDS ENVIRONMENTAL MITIGATION PROGRAM PROCESS

 Reduction of Early Action Plan funds from \$80 million to \$55 million

**MARCH** 

2009

**JUNE** 

2009

• Utilized for property acquisition / restoration

#### SR-91 LANE ADDITION PROJECT BIDS OPEN

- Contractor bids came in below original engineer's estimate
- 33 percent savings over the original engineer's estimate
- Bid savings transferred to West County Connectors Project

#### STATE AWARDS BOND FUNDS

 Allocation of \$357 million from the California Transportation Commission through Prop. 1B and Prop. 116

# **SEPT. DEC.** 2009 **MARCH** 2010

#### **\$252 MILLION**

MEASURE M SALES TAX RECEIPTS

SEPT.

2008

M2 SALES TAX PROJECTIONS

DEC.

2008

**DECREASED BY 40 PERECENT** 

SINCE EARLY ACTION PLAN APPROVED

#### AMERICAN RECOVERY AND REINVESTMENT ACT GOES INTO EFFECT

- Provides \$65 million for SR-91 eastbound lane addition project
- State funds transferred to SR-57 projects

#### REVISION OF METROLINK SERVICE EXPANSION PROGRAM

- Revised plan adds 12 weekday trains for a total of 56
- Initial plan called for adding 32 weekday trains for a total of 76

#### NOW \$213 MILLION

MEASURE M SALES TAX RECEIPTS

#### BOARD APPROVES EARLY ACTION PLAN REVISION

 Removal of \$22 million intended for the SR-57 and instead use M2 tax-exempt commercial paper

### Measure M1 Ending



### Projects will be delivered as promised

- I-5 Gateway Freeway project to be completed in Fall 2010
  - Last of the original Measure M Freeway projects
- Close out of Streets & Roads projects
- Metrolink Service Expansion Program projects being completed

# Measure M1 Freeway Projects Min





| I-5 Gateway                           |       | FY 2010-11   |
|---------------------------------------|-------|--------------|
| Widening from SR-91 to LA County Line |       | F1 2010-11   |
| Construction                          |       | \$29,400,000 |
| Utility Relocation                    |       | 5,300,000    |
| Right of Way                          |       | 3,100,000    |
| Meeting/Printing                      |       | 5,100        |
|                                       | Total | \$37,805,100 |

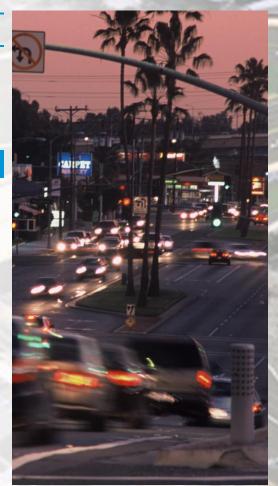


| West County Connectors Carpool direct ramps from I-405/SR-22 |       | FY 2010-11   |
|--|-------|--------------|
| Construction   |       | \$10,094,135 |
| Right of Way   |       | 8,312,706    |
| Utility Relocation   |       | 710,320      |
| Outreach   |       | 405,000      |
| Design   |       | 400,000      |
| Other expense  |       | 11,000       |
|  | Total | \$19,933,161 |

# Measure M1 Streets & Roads



| Major Projects                          |          | FY 2010-11 |
|---|----------|------------|
| Combined Transportation Funding Program |          | 42,000,000 |
| Turnback                                |          | 23,112,918 |
| Signal Synchronization                  |          | 2,993,000  |
| Other expense                           |          | 300,000    |
|   | Total \$ | 68,405,918 |



#### Measure M2 Beginning



- Jump starting M2 with the Early Action Plan
  - 3 major projects in construction in fiscal year 2010-11
    - State Route 57 Orangethorpe to Yorba Linda
    - State Route 57 Yorba Linda to Lambert
    - State Route 91 East bound from State Route 241 to State Route 71
  - State Route 91 Westbound Lane Addition
    - Preliminary engineering, ROW acquisition, and utility relocation
- Budget supports conceptual engineering for five M2 projects
- Implement Environmental Mitigation Program
- ARTIC
- Grade Crossing Safety Program

## Measure M2 Freeway Projects





| SR-57 Northbound Widening Project Orangethorpe Ave. to Yorba Linda Blvd. Yorba Linda Blvd. to Lambert Road |       | FY 2010-11   |
|--|-------|--------------|
| Construction   |       | \$49,950,000 |
| Right of Way   |       | 3,250,000    |
| Utility Relocation   |       | 1,100,000    |
| Design   |       | 1,305,000    |
| Other expense  |       | 2,000        |
|  | Total | \$55,607,000 |
|  |       |              |



| Other M2 Freeway Projects        |       | FY 2010-11   |
|----------------------------------|-------|--------------|
| SR-91, I-5 to SR-57              |       | \$ 4,228,000 |
| I-405, SR-55 to I-605            |       | 2,425,000    |
| SR-55, I-405 to I-5              |       | 3,500,000    |
| I-5 HOV Project, PCH to Pico     |       | 3,000,000    |
| I-405, between I-5 to SR-55      |       | 1,250,000    |
| Project Management expense       |       | 2,600,000    |
| Various PSR/PDS related expenses |       | 1,755,000    |
| Other expense                    |       | 701,000      |
|                                  | Total | \$19,459,000 |

| <b>Environmental Mitigation</b>    | FY 2010-11   |
|------------------------------------|--------------|
| Property acquisition / restoration | \$25,500,000 |

### Measure M2 Streets & Roads



| Major Projects                  |          | FY 2010-11  |
|---------------------------------|----------|-------------|
| Grade Separations               | \$       | 86,597,000  |
| Local Fair Share                |          | 9,498,460   |
| Regional Capacity Program       |          | 4,500,000   |
| Signal Synchronization          |          | 2,004,000   |
| Miscellaneous - Streets & Roads |          | 45,000      |
|                                 | Total \$ | 102,644,460 |





#### Metrolink Service Expansion Program



| Description   |        | Amount      |
|---|--------|-------------|
| Rolling Stock - Rail Cars and Locomotives                             | \$     | 101,000,000 |
|   |        |             |
| Track Improvements  |        |             |
| Infrastructure Improvements   | \$     | 47,577,000  |
| Right-of-Way Acquisition for Metrolink Expansion & Utility Relocation |        | 8,400,000   |
| Project Management Consultant Services                                |        | 2,200,000   |
| Sub-to  | tal \$ | 58,177,000  |
|   |        |             |
| Grade Separations and Grade Crossings                                 |        |             |
| Grade Crossing Safety and Quiet Zone Program                          | \$     | 46,458,516  |
| Grade Separations   |        | 2,750,000   |
| Sub-to  | tal \$ | 49,208,516  |
|   |        |             |
| Station Improvements  |        |             |
| Tustin Transportation Center Parking Expansion                        | \$     | 16,662,300  |
| Fullerton Transportation Center Parking Expansion                     |        | 11,580,000  |
| Laguna Niguel/Mision Viejo Parking Expansion                          |        | 8,250,000   |
| Orange Transportation Center Parking Expansion                        |        | 1,300,000   |
| Sub-to  | tal \$ | 37,792,300  |
|   |        |             |
| Metrolink Subsidy - New Service                                       | \$     | 2,166,000   |
|   |        |             |
| Outreach  | \$     | 510,000     |
|   |        |             |
| То  | tal \$ | 248,853,816 |

#### Metrolink Ongoing Operations



| Operating:                                     | Amount           |
|--|------------------|
| Operations Subsidy                             | \$<br>20,000,000 |
| StationLink                                    | 2,153,674        |
| Right-Of-Way Maintenance / Property Management | 1,920,000        |
| Transit Police Services                        | 1,223,635        |
| Planning, Engineering & Legal                  | 1,022,000        |
| Bus Shuttle Agreement: Buena Park to Fullerton | 204,000          |
| LOSSAN Integration Project Management          | 190,000          |
| Marketing & Media                              | 150,000          |
| Other expense                                  | 142,161          |
| Sub-Total Operating                            | \$<br>27,005,470 |

#### Capital:

| Positive Train Control                           | \$<br>15,217,000 |
|--|------------------|
| Fiber Optics for Metrolink                       | 12,300,000       |
| Video Surveillance Systems                       | 2,250,000        |
| Relocate LA Union Station Mail Dock              | 2,138,463        |
| Keller Street Yard Storage Facility              | 1,500,000        |
| Santa Ana Transportation Center Planning         | 1,500,000        |
| Metrolink Rehab/Renovation                       | 1,300,000        |
| Placentia Metrolink Station - Utility Relocation | 250,000          |
| Tustin Eastern Pedestrian Trail                  | 40,000           |
| Sub-Total Capital                                | \$<br>36,495,463 |

Total \$ 63,500,933

#### 91 Express Lanes Meeting Objectives (C) Express



| In Millions Sources               | _  | Y 2009-10<br>Approved | <br>2010-11<br>oposed | Chan<br>\$ | ge<br>% |
|-----------------------------------|----|-----------------------|-----------------------|------------|---------|
| Tollroad Revenue                  | \$ | 41.9                  | \$<br>44.0            | \$<br>2.1  | 5%      |
| Interest Income                   |    | 0.4                   | 1.0                   | 0.6        | 150%    |
| Total Revenue/Reserves            | \$ | 42.3                  | \$<br>45.0            | \$<br>2.7  | 6%      |
| Uses                              |    |                       |                       |            |         |
| Contracted Services               | \$ | 6.5                   | \$<br>6.8             | \$<br>0.3  | 5%      |
| Overhead Allocation               |    | 2.0                   | 2.4                   | 0.4        | 20%     |
| Professional Services             |    | 6.3                   | 11.3                  | 5.0        | 79%     |
| Insurance Claims / Premiums       |    | 8.0                   | 8.0                   | -          | 0%      |
| General and Administrative        |    | 0.7                   | 0.6                   | (0.1)      | -14%    |
| Contributions to Other Agencies   |    | 0.2                   | 0.2                   | -          | 0%      |
| Interest Expense                  |    | 10.4                  | 11.3                  | 0.9        | 9%      |
| Transfer To M2                    |    | 1.6                   | -                     | (1.6)      | -100%   |
| Capital Expenditures              |    | 3.3                   | 3.0                   | (0.3)      | -9%     |
| Designations                      |    | 10.5                  | 8.6                   | (1.9)      | 112%    |
| Total Expenditures / Designations | \$ | 42.3                  | \$<br>45.0            | \$<br>2.7  | 6%      |

# Next Steps



| One on One Review with Directors (upon request) | May 11 - June 14 |  |  |
|---|------------------|--|--|
| Committee Follow-Up:                            |                  |  |  |
| Transit Committee                               | May 13           |  |  |
| Highways Committee                              | May 17           |  |  |
| Finance and Administration Committee            | May 19           |  |  |
| Legislative and Communications Committee        | May 20           |  |  |
| Transit Committee                               | May 27           |  |  |
| Executive Committee                             | June 7           |  |  |
| Highways Committee                              | June 7           |  |  |
| Transit Committee                               | June 10          |  |  |
| Conduct Public Hearing                          | June 14          |  |  |
| Adopt Budget                                    | Before July 1    |  |  |